



# Partnerships for the Future

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**DAAT/CDRP  
Integration:  
The London Perspective**



# **FACILITATORS**

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**KENNETH ROBINSON – DRUGS  
ADVISOR GOVT. OFFICE FOR  
LONDON**

**ALISON DALE – CRIME  
REDUCTION ADVISOR GOVT.  
OFFICE FOR LONDON**



# **AIMS AND OBJECTIVES**

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- **REVIEW PURPOSE OF ALIGNMENT – H.O.**
- **ISSUES ARISING FROM INTEGRATION**
- **ADVANTAGES + DISADVANTAGES**



# **AIMS/OBEJCTIVES cont.**

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- **IMPEDIMENTS  
TO INTEGRATION**
- **POSSIBLE SOLUTIONS**
- **SHARE KNOWLEDGE**
- ***Finally* - MESSAGES TO  
HOME OFFICE**



# **SEMINAR METHODS**

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- ❖ **PARTICIPATORY**
- ❖ **ASK QUESTIONS AND DEBATE**

**UNITARY AND TWO TIER  
AUTHORITIES**



# **H.O. GUIDANCE**

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## **PURPOSE OF INTEGRATION:-**

**MORE EFFECTIVE AND  
COORDINATED DELIVERY  
OF THE CRIME AND DRUGS  
STRATEGY WITHIN  
LOCALITIES**



# **OBJECTIVES OF INTEGRATION**

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- MORE EFFECTIVE USE OF RESOURCES**
  
- BETTER COORDINATION OF RESOURCES EG STAFF**



## **OBJECTIVES cont.**

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- **IMPROVED MAINSTREAMING AND HEIGHTENING OF AGENDA WITH A RANGE OF STAKEHOLDERS**
- **BETTER COMMUNICATION AND BEST PRACTICE SHARING OF KNOWLEDGE AND SKILLS**



## **OBJECTIVES cont.**

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- **STRENGTHENING  
ENGAGEMENT WITH  
NEIGHBOURHOOD  
RENEWAL AGENDA**
- **REDUCING  
BUREAUCRACY**



## **OBJECTIVES cont.**

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- **BETTER LINKS WITH VOLUNTARY AND COMMUNITY GROUPS**
- **STREAMLINING OF REPORTING AND ACCOUNTABILITY**



# **BEST PRACTICE?**

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**ARE THERE MODELS OF BEST PRACTICE IN LONDON?**

**NB:**

- CONTEXT**
- LOCAL NEEDS**
- DIVERSITY**

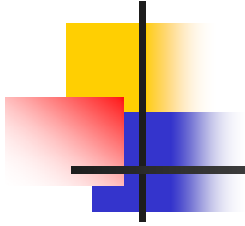
# IMPACT OF INTEGRATION



- pros

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**REMEMBER!**

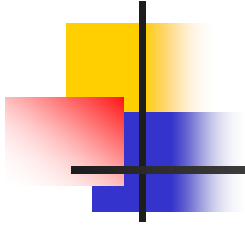


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**There is no**

**TEMPLATE!**

**for integration**



**However, there is**

**GOOD PRACTICE!**



# **CASE STUDY 1**

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- **A merged PARTNERSHIP**
- **Single UMBRELLA MEETING**
- **2 sub-forums: Drugs + Crime**
- **Operates an AGREED and CLEAR agenda**
- **Has total commitment to  
“Working together!”**



# **THEIR ADVANTAGES**

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- **Commitment**
- **Small LOCALITY**
- **Well RESOURCED**



## **ADVANTAGES cont.**

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- **Long history of community working, hence working with a variety of VULNERABLE groups**
- **Feels comfortable being CREATIVE**



## **EXERCISE**

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**“WHAT ARE THE  
BARRIERS TO  
INTEGRATION IN  
YOUR EXPERIENCE?”**



# BARRIERS AND IMPEDIMENTS

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- **INAPPROPRIATE:**
- **CULTURES/STRUCTURES**
- **UNALIGNED AGENDAS**
- **ISSUES RE  
COMMISSIONING  
PROCESSES**

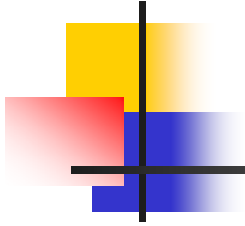


# **BARRIERS AND IMPEDIMENTS**

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- **POOR COOPERATION  
BETWEEN STAKEHOLDERS**
- **DIFFERING NEEDS RE:-  
PERFORMANCE  
MANAGEMENT**

**IS THE CENTRE ALIGNED?**



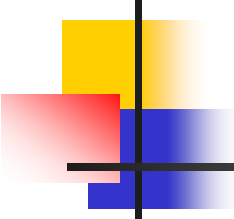
# **WHAT IS POOR INTEGRATION?**



# WORKING TOWARDS INTEGRATION

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**.....BUT  
STRUGGLING!**



# **CASE STUDY 2:- THE DIFFICULTIES**

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- **Drugs – LOW PRIORITY**
- **Struggled over last 12mths to get DAT Coordinator**
- **Have had 4 + DAT Chairs**



## **CASE STUDY 2 cont.**

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- **Coordination of crime and drugs – poor**
- **Physical management structures poor ie meetings/steering groups**



# **EXERCISE – OVERCOMING BARRIERS**

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**TASK:-**

**“HOW WOULD YOU  
OVERCOME THEIR  
PROBLEMS?”**



# SUCCESSFUL PARTNERSHIPS

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***"Effective leadership***

***Clear focus***

***Thorough analysis of issues***

***Solutions to fit context***

***Adequate capacity to deliver***

***Effective communication and consultation***

***Evaluation built in at outset" Audit Comm.***



# **RECOMMENDED INGREDIENTS**

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- ✓ **NO PRESCRIPTIONS**
- ✓ **CULTURE - HISTORY**
- ✓ **DIVERSITY OF AREA/BOROUGH**
- ✓ **OVERARCHING MISSION (eg ASB Strategy, Prolific Offenders Strategy etc)**
- ✓ **USE AUDIT/STRATEGY PREP. 2005**
- ✓ **JOINT PLANNING MEETINGS**



## **INGREDIENTS cont.**

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- ✓ **JOINT ACTION PLANS**

(eg do they incorporate DAAT *AND* CDRP objectives?)

- ✓ **CROSS CUTTING TARGETS**

- ✓ **LINKS WITH LSP AND  
COMMUNITY STRATEGY**



## **INGREDIENTS cont.**

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- ✓ **POLITICS - NEW RAs (PCTs)**
- ✓ **JOINT PLANNING OF EXPENDITURE**
- ✓ **JOINT PERFORMANCE MANAGEMENT/REPORTING**



## **INGREDIENTS cont.**

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- ✓ **CULTURE - TRUST  
RECOGNITION OF MUTUAL  
NEEDS/CONSTRAINTS**
- ✓ **JOINT APPOINTMENTS/JOINT  
TEAMS**
- ✓ **TRAINING – ALERT TO NEEDS**
- ✓ **COMMUNICATION**



# **NEXT STEPS – FEEDBACK**

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## **COMMENTS AND FEEDBACK TO H.O.**

**eg FUNDING STREAMS?/PERFORMANCE  
MANAGEMENT?**